DEFENSE LOGISTICS AGENCY

BUSINESS SYSTEMS MODERNIZATION

A Briefing to the DLSC ESG

January 28, 1999

Agenda

BACKGROUND

- What We Are Doing…and Why

ACTIONS

- Actions Completed

COA

- Course of Action Analysis

INTEGRATION

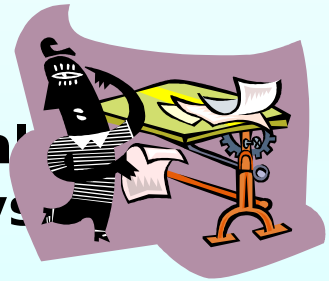
- Evaluation and Selection (Products/Integrators)

NEXT STEPS

- Transforming BSM into an Acquisition Program

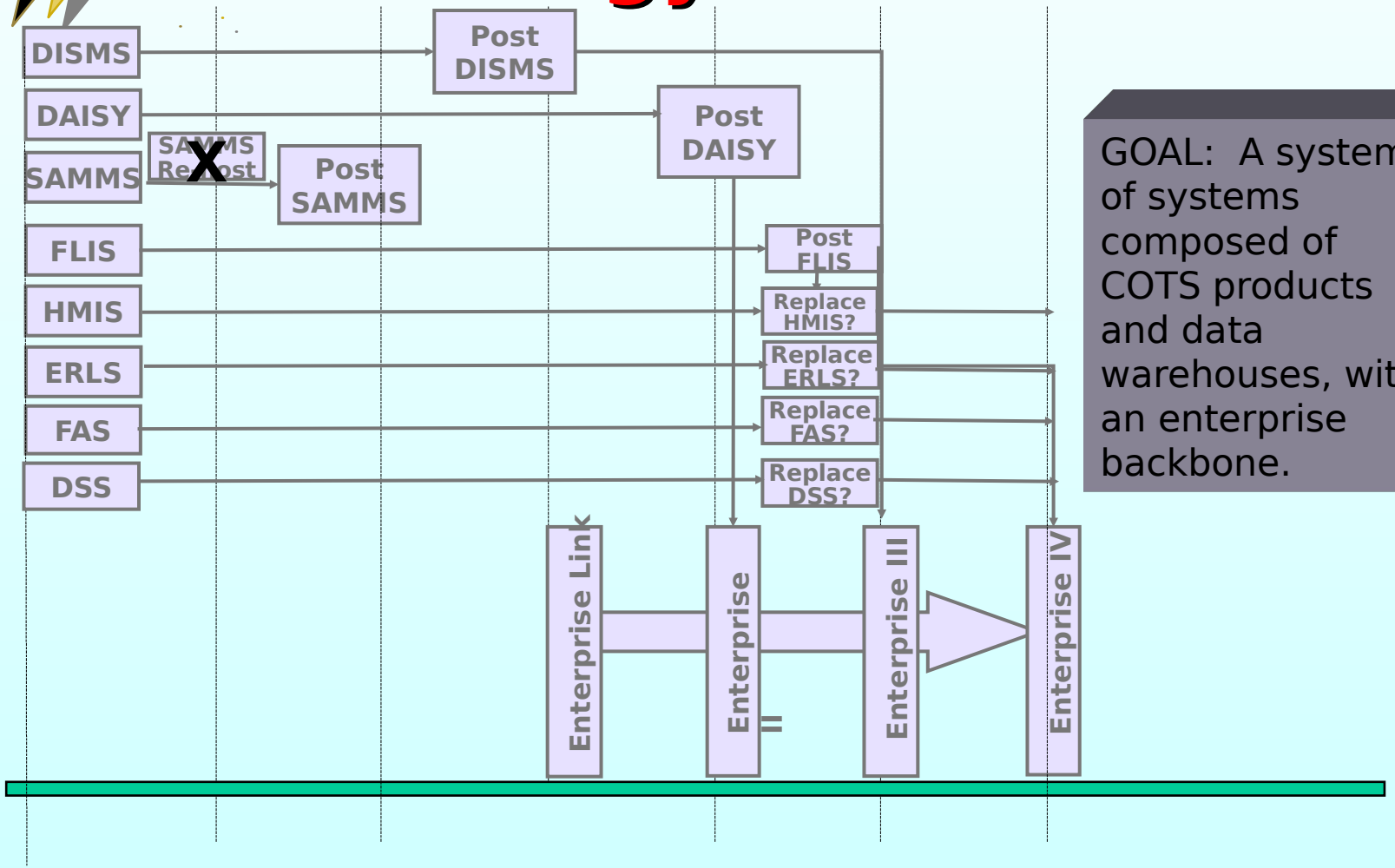
What We are Doing…

- Introducing COTS to support DLA's Target Business Environment
- Retiring SAMMS
- Achieving Continual Technology Insertion
- Implementing Enterprise-wide "Commercial Practices" that cross current Functional/Sys Boundaries
- Supporting the Target Business Environment (DoD and DLA Strategic Plans)
- Eliminating Technically Obsolete and Unsupportable IT



…and Why

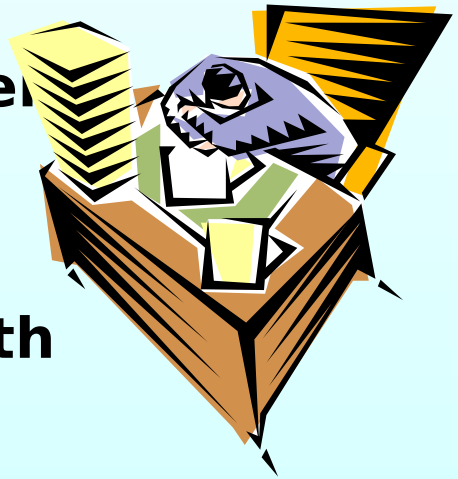
Notional Enterprise Strategy

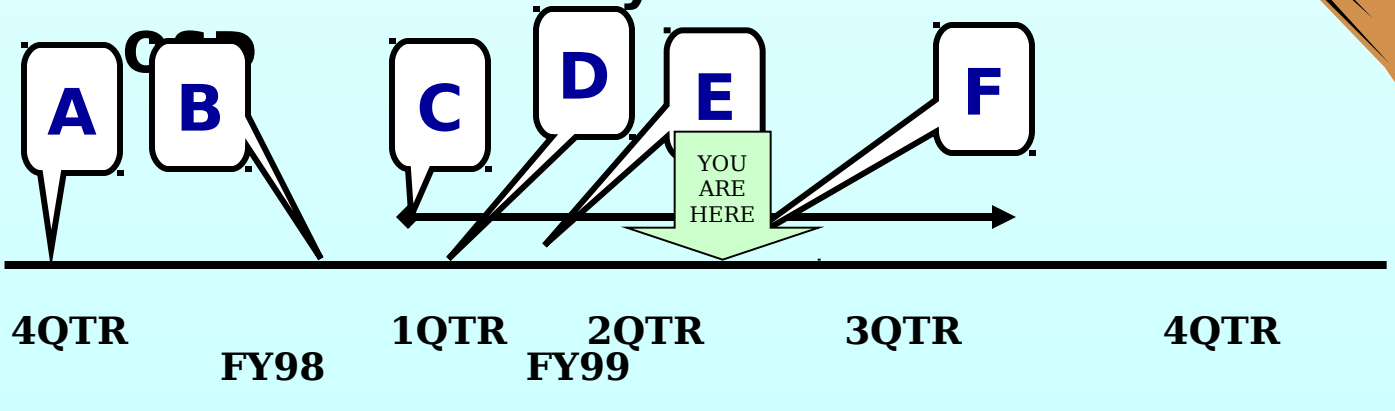


GOAL: A system of systems composed of COTS products and data warehouses, with an enterprise backbone.

Actions Completed

- **A** Identified the "Need"
- **B** Selected IT Transition "Partner"
- **C** Completed Market Research
- **D** Published Mission Need Statement (MNS)
- **E** Chartered BSM Steering Group
- **F** Held Preliminary Discussions with OSD



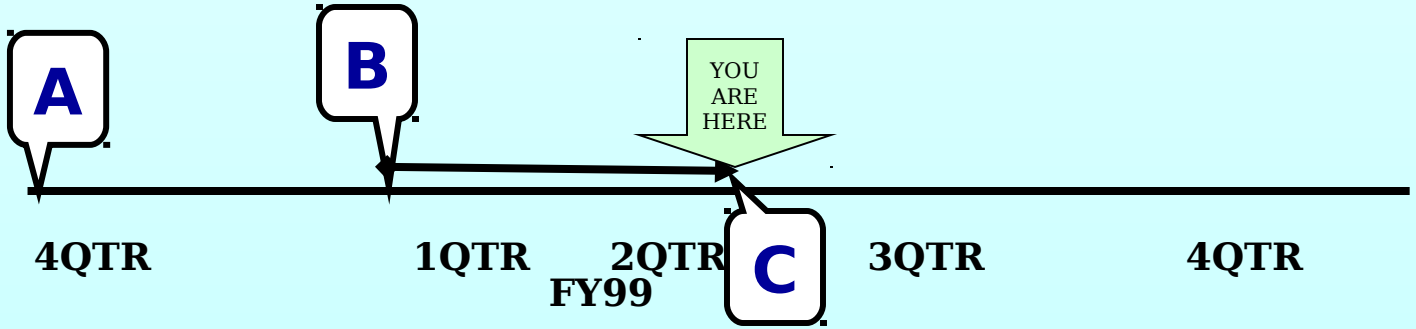


Course of Action Analysis

A
- KPMG contracted to analyze options

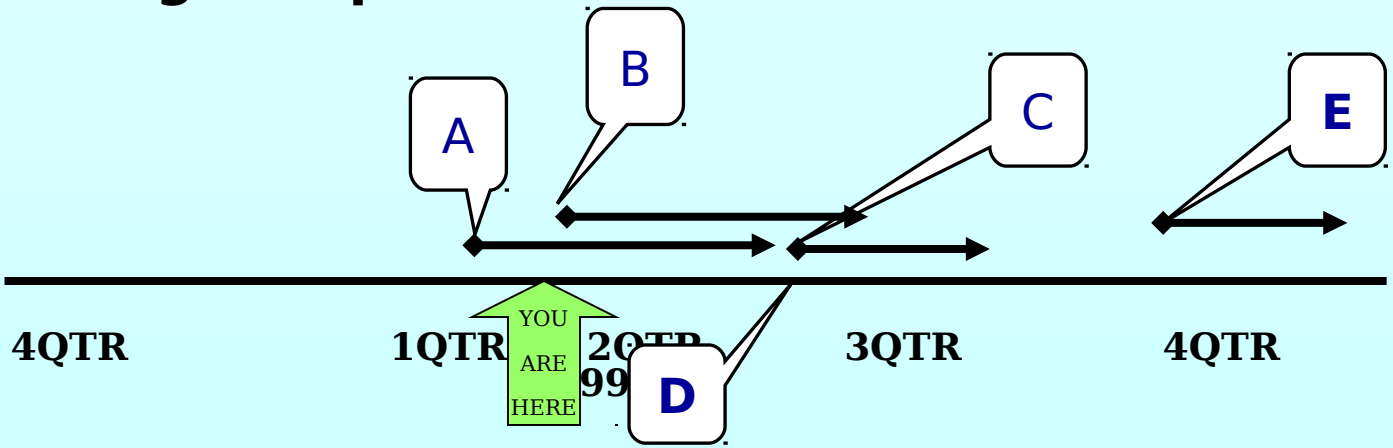
B
- Options Analyzed:
  - → ***Incremental:*** Sequential introduction of COTS solutions
  - → ***Fundamental:*** Choose COTS solutions portfolio and fundamentally change business

C
- ***Fundamental approach recommended***



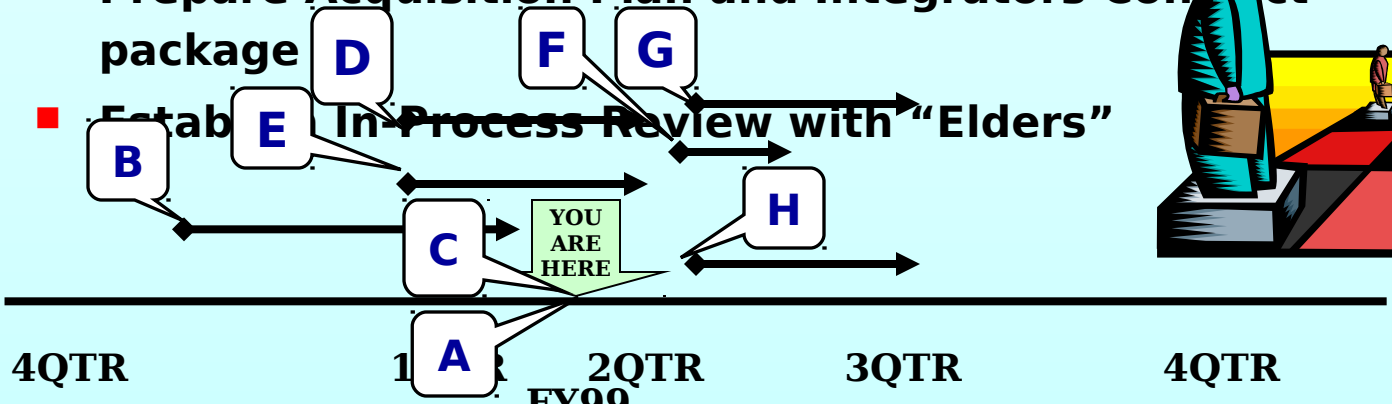
Evaluation and Selection (Integrators/Products)

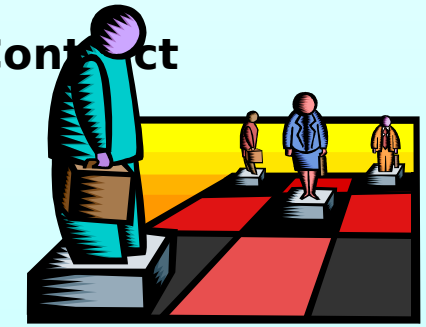
- A — Develop “Short list”
- B — Identify and Research Integrators/Products
- C — Develop “evaluation criteria” for Integrators
- D — Develop Acquisition Strategy/Plan to sel Integrators
- E — Begin Implementation



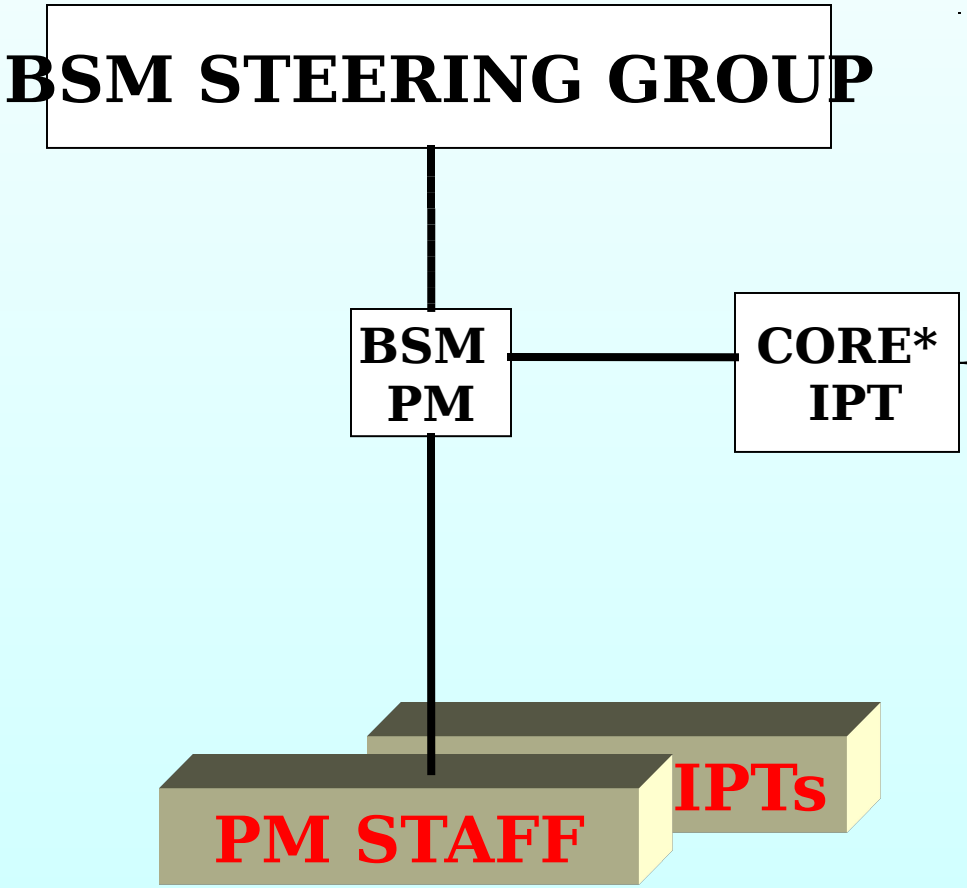
Steps Toward an Acquisition Program

- **A** Briefing to DUSD(L); Begin Milestone 0/1 Approval Process
- **B** Operational Requirements Document (ORD) - Version 1 Completed
- **C** Charter Core IPT
- **D** Establish PM Office
- **E** Perform Affordability Assessment and ensure full funding in FYDP
- **F** Develop Acquisition Strategy
- **G** Prepare Acquisition Plan and Integrators Contract package
- **H** Establish In-Process Review with "Elders"





PM Concept of Operations



Proposed Members

- DLSC-C (TBD)
- DLSC-L (John Ferguson)
- DLSC-P (TBD)
- DCMC (TBD)
- CI (Lt Col Lee)
- FO (Dan Dietz)
- DDC (TBD)
- DSCC (Brad Lantz)
- DSCP (John Simpson)
- DISC (Bob Klasky)
- DSCR (Jim Bailey)
- DLSC-IA (Dave Falvey)
- DLSC-IP (Bill Gill)

**** Coordinates Representatives on***

DUSD(L) Feedback

- "...our biggest challenge will be culture change"
- "....massive undertaking... the biggest challenge any Integrator will have faced"
- "....bring Integrators on board sooner rather than later"
- More Site Visits
- Consider Conference Room "Pilot" - Several Integrators
- "Get industry commitment"

The Next 30 Days

- Begin staffing of PM Office
- Engage Core IPT (“Scripted Demo’s”)
- Scheduled Business Cost IPT (Feb 10)
- Develop “Short List “ of Integrators
- Develop Acquisition Strategy
- Draft Acquisition Plan